

A Better Way to Deliver Fast-Track Projects

May 21, 2015

SPEAKERS:

Rich Quinby
LEED AP
Associate
Director, Global
Project
Engineering

Tony Mejido
North America
CapEx
Procurement
Director

**James
Busam**
Vice President,
National Client
Team

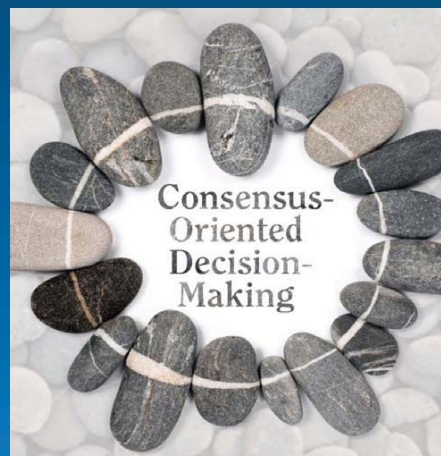
Cory Siddons
Senior Project
Manager

Eric Felz
Associate
Director of
Validation



Connecting a World of
Pharmaceutical Knowledge

Round Tables



Connecting a World of
Pharmaceutical Knowledge

What is your definition of a “Fast Track” Project?

A project with a schedule that necessitates a **different approach**.



There is no single way to approach a Fast Track project...



SUCCESS

...it depends on your corporate culture and the criteria for success



What is the most effective way to deliver a Fast Track project?



Create a Culture of Collaboration



What are the biggest concerns delivering fast track projects?



- **Poorly defined Scope**
 - Lack of user involvement
 - Incomplete specifications
- **Lack of a Project Execution Plan**
- **Lack of a common goal**
- **Fixed Duration issues**
- **Availability of Resources**
- **Budget**
- **Design Constructability**
- **Re-Work**



“Before we go fast, we have to start slow”



Connecting a World of
Pharmaceutical Knowledge

Appropriate Planning



- Have the right people at the table
- Prequalification
- Clearly define the criteria for Success
- Have full team in a room to make decisions
- Mutual shared vision



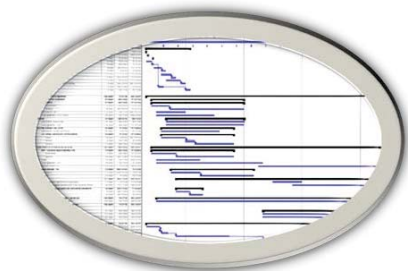
Team - Strategy -Playbook!

Develop the right tools



Connecting a World of
Pharmaceutical Knowledge

The Right Tools



- **Project Execution Plan**
 - Roadmap to execute and control projects
 - Communication tool
- **Collaboration Tools**
 - Project websites
 - Construction management platforms
 - Cloud based systems
- **Integrated Project Schedule**
 - Interactive planning session
 - Contributions from all team members
- **Building Information Model**
 - 3D model
 - Schedule information
 - Cost data
 - Project lifecycle management



Stakeholder Engagement



Connecting a World of
Pharmaceutical Knowledge

Stakeholders



- Owner
- Procurement
- Construction Manager
- Designer
- CQV



Culture of Collaboration

Numerous Benefits



Connecting a World of
Pharmaceutical Knowledge

Creating a Culture of Collaboration



Approach the project as a Team

- Stakeholders – Role and responsibilities
- Strategy - Know the playbook
- Understand the rules of engagement
- Communicate and adjust

Together you can

- Overcome challenges
- Make adjustment to changes
- Make better decisions



How a Culture of Collaboration addresses concerns



- Poorly defined Scope
- Lack of a Project Execution Plan
- Lack of a common goal
- Fixed Duration issues
- Availability of Resources
- Budget
- Design Constructability
- Re-Work

Words of Wisdom



Connecting a World of
Pharmaceutical Knowledge

A Special Thanks to our panel of speakers:

Rich Quinby
LEED AP
Associate
Director, Global
Project
Engineering



Tony Mejido
North America
CapEx
Procurement
Director



**James
Busam**
Vice President,
National Client
Team



Cory Siddons
Senior Project
Manager -
Human
Computer



Eric Felz
Associate
Director of
Validation



Connecting a World of
Pharmaceutical Knowledge